

रजत कुमार सैनी, भा.प्र.से
मुख्य कार्यकारी अधिकारी एवं प्रबंध निदेशक



RAJAT KUMAR SAINI, I.A.S
CEO & MD

No. CEO&MD/NICDC/Marketing/E:5849/2025/1579/1838

12th December, 2025

H.E. Ms. Nagma Mohamed Mallick
Ambassador
Embassy of India Tokyo, Japan
Embassy of India 2-2-11 Kudan-Minami,
Chiyoda-ku, Tokyo 102-0074

Dear Madam,

Greetings from **National Industrial Corridor Development Corporation!!**

National Industrial Corridor Development Programme (NICDP) is an initiative aimed at creating Greenfield Industrial Smart Cities in India to make India a competitive manufacturing destination. These Industrial Smart Cities are envisaged to provide complete "plug and play" infrastructure at the plot level to accelerate growth in manufacturing sector, leading on a systematic and planned urbanisation.

2. NICDC aims to realize the goal of 'Atmanirbhar Bharat' by encouraging large scale manufacturing and placing India in the global value chain. To this end, we are developing **Greenfield Industrial Smart Cities** offering 'Plug-n-Play' and 'Walk-to-work' facilities. (Brief presentation and marketing collaterals attached).

3. A total of 20 Greenfield Industrial Smart Cities are undertaken for development under NICDP, so far, four Industrial cities have already been developed viz. (1) Dholera Special Investment Region in Gujarat; (2) Shendra Bidkin Industrial Area in Maharashtra (3) Integrated Industrial Township 'Vikram Udyogpuri' in Madhya Pradesh and (4) Integrated Industrial Township Greater Noida in Uttar Pradesh, wherein the land allotment has progressed very well.

4. In addition, two upcoming cities, Krishnapatnam (Andhra Pradesh) and Tumakuru (Karnataka), are also nearing readiness, while 12 more are under various stages of development.

5. Japan is one of NICDC's most valued partners, with JBIC holding a 26% equity stake in NICDC. In addition to the same, NICDC Logistics Data Services Ltd. (NLDSL), a special purpose vehicle between the Government of India, represented by NICDIT and Japan's NEC Corporation, stands as a flagship example of India-Japan collaboration in leveraging cutting-edge ICT to transform the country's logistics landscape.

6. In the logistics ecosystem, projects such as Logistics Data Bank (LDB), Unified Logistics Interface Platform (ULIP), and Koyla Shakthi have become marquee projects, aimed at leading transformation of the Indian logistics sector into a dynamic, data-driven ecosystem that sets global benchmarks for efficiency and innovation.

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7. NICDC deeply appreciate the continuous engagement from Japanese industry and institutions, and remain committed to expanding opportunities under the India–Japan Industrial Partnership.

8. Below mentioned are few recent engagements with Japan;

- a) Meeting with Mr. Kazushige Gobe, Executive Managing Director, Japan Institute for Overseas Investment (JOI), on 01 December 2025.
- b) Mr. Hayashi Nobumitsu, Governor, Japan Bank for International Cooperation (JBIC), visit to Dholera on 21 November 2025.
- c) Address by CEO & MD, NICDC to Keizei Doyukai (Japan Association of Corporate Executives) & Japan – India Relations Committee on 06 November 2025.
- d) Participation of CEO & MD, NICDC in the 12th India–Japan Business Leaders Forum (IJBLF) and held extensive interactions with Japanese industry leaders, highlighting opportunities in NICDC cities, on 29 – 30, August 2025.
- e) NICDC participated in the delegation led by Secretary, DPIIT to Japan, from 15–18 September 2025.
- f) Visit of Vice Governor, Iwate Prefecture & JICA Delegation to Dholera, on 04 September 2025.
- g) Visit of H.E. Mr. Ono Keiichi, Ambassador of Japan to India and Bhutan, accompanied by JBIC, JCC, JETRO and a 70-member business delegation to Dholera, on 09–10 July 2025.

9. In addition to the above, several leading Japanese companies, including Tokyo Electron Limited (TEL), Yamato, Nippon Express, Fuji, Nippon Steel etc. are in discussion for potential investments in NICDC cities. Further, multiple Japanese enterprises have expressed strong interest in establishing operations within the semiconductor and electronics ecosystem in Dholera.

10. In Tumakuru, Karnataka, 300 acres have been earmarked for the development of a Japanese Industrial Township, reinforcing Japan's growing industrial footprint across NICDC nodes.

11. It would be interesting to showcase the investment opportunities available in these cities, along with sector-specific and general incentives extended by both Central and State Governments. These projects are backed by a strong institutional framework ensuring ease of doing business, including single-window clearances for investors.

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12. Further, following up on the earlier communication [dt. 01 July 2025, CEO&MD/NICDC/Marketing/E:6252/2025/694/805 (copy attached)], I would like to once again request your kind support in displaying NICDC's website link (<https://www.nicdc.in/>) on the Embassy's official website. This would serve as an important channel for Japanese investors and stakeholders to directly access information on upcoming opportunities under NICDP.

13. Additionally, I seek your support in promoting NICDC among the business community and industry stakeholders in Japan, thereby facilitating awareness and potential collaborations.

14. In case it is convenient and desirable, a virtual meeting may be scheduled to brief you further and to explore collaborative opportunities.


15. For any queries, please feel free to reach out to me directly at [+91-98499042025](tel:+91-98499042025) / ceo@nicdc.in or your team can connect with Mr. Rahul Jagadish at [+91-8943885800](tel:+91-8943885800) / rahul.jagadish@nicdc.in

16. Look forward to your kind response.

Encl:

1. NICDC PPT
2. NICDC Marketing Collateral (Brochure)
3. Letter dt. 01 July 2025

Yours faithfully,


(Rajat Kumar Saini)

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रजत कुमार सैनी, भा.प्र.से
मुख्य कार्यकारी अधिकारी एवं प्रबंध निदेशक

RAJAT KUMAR SAINI, I.A.S
CEO & MD



सत्यमेव जयते



July 01, 2025

CEO&MD/NICDC/Marketing/E:6252/2025/694/805

H.E. Sibi George
Ambassador, Embassy of India, Tokyo, Japan
Embassy of India, 2-2-11 Kudan-Minami, Chiyoda-ku,
Tokyo 102-0074

Subject: Enabling Make in India: Support for Global Promotion of NICDC Industrial Corridor Projects

Dear Sir,

Greeting from National Industrial Corridor Development Corporation Limited!

I extend my sincere gratitude for your Mission's exemplary work in advancing NICDC projects on the global stage.

2. India's industrial landscape is undergoing a rapid transformation as we work towards the vision of Viksit Bharat @2047 and Atmanirbhar Bharat. At the heart of this transformation is National Industrial Corridor Development Programme (NICDP)- India's most ambitious infrastructure programme aiming to develop futuristic industrial cities in India which can compete with the best manufacturing and investment destinations in the world.
3. NICDC is developing 20 Greenfield Industrial Smart Cities across 11 Industrial Corridors, designed not just as industrial parks but as integrated ecosystems with world-class Plug-n-Play infrastructure, offering 'walk to work', single-window clearances, and multi-modal connectivity enabling faster, smarter, and sustainable industrial growth and quality living.
4. Under Phase 1, four operational cities spanning (3,124 ha) have already attracted over USD 20.6 billion in investment and generated employment for one hundred thousand people. Dholera in Gujarat, AURIC in Maharashtra, Greater Noida in Uttar Pradesh, and Vikram Udyogpuri in Madhya Pradesh stand as testament to India's capability to deliver world-class industrial infrastructure at scale. Currently, over 1,329 acres of industrial land and 2,090 acres of mixed-use land are immediately available across our four developed cities.
5. Two more cities, including Krishnapatnam (812 ha) in Andhra Pradesh and Tumakuru (697 ha) in Karnataka, are nearing completion. Further, Integrated Multi Modal Logistics Hub (IMLH) (358 ha) in Nangal Chaudhary, Haryana and India's largest Multi Modal Logistics Hub (MMLH) (333 ha) in Dadri, Greater Noida, Uttar Pradesh are under implementation to cater to the industrial cities and for smoother movement of people and goods.
6. Owing to the success of these projects, Govt. of India has approved and sanctioned 12 more projects during the Cabinet Committee on Economic Affairs (CCEA) meeting chaired by Hon'ble Prime Minister in August 2024. These nodes spanning approx. 10,512 ha cover 10 states & 6 industrial corridors forming a necklace of smart cities along the Golden Quadrilateral.

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7. We would be glad to facilitate the development of a country-specific enclave within our industrial cities to provide a familiar and investor-friendly environment. This dedicated zone will help create a conducive ecosystem for businesses from your country, encouraging greater participation and long-term investment.

8. The world is looking at India as a reliable and potential investment destination and NICDC can facilitate a future-ready ecosystem for sustainable growth of businesses.

In this context, Secretary, Department for Promotion of Industry and Internal Trade (DPIIT), has directed me to request Embassy's support in promoting this flagship initiative of Government of India by:

- Featuring NICDC's **website (<https://www.nicdc.in>)** on the Embassy's homepage
- Sharing NICDC marketing collaterals (brochure, presentation, etc.) with relevant business groups and industry associations
- Highlighting NICDC at bilateral business forums, trade fairs, and investment summits
- Co-hosting investor outreach events, including roadshows and seminars with NICDC
- Organizing B2B networking and sector-specific sessions with relevant stakeholders
- Facilitating delegation visits to NICDC cities to showcase infrastructure readiness
- Including NICDC in your communication channels and business mailing lists
- Sharing the details of investors/companies looking to expand in India

9. Your Mission's support in promoting these initiatives will not only contribute to India's industrial development but also create substantial opportunities for businesses from your host country to expand their operations, access new markets, and benefit from India's competitive advantages. Together, we can create mutually beneficial outcomes and deepen economic engagement across sectors and across borders.

10. Any assistance or queries related to the above may be directed to makeinindia@nicdc.in or to Mr. Vishnu Sharma, DGM, Corporate Affairs, NICDC (vishnu.sharma1@nicdc.in | +91 78628 62802).

11. Looking forward to your kind cooperation in realizing the vision of Make in India and Atmanirbhar Bharat.

With warm regards,

Encl: NICDC Marketing Collaterals.

Yours sincerely,

(Rajat Kumar Saini)

Copy to:

Shri Amardeep Singh Bhatia, IAS, Chairman NICDC and Secretary, Department for Promotion of Industry and Internal Trade (DPIIT) and Chairman NICDC, Ministry of Commerce and Industry, Vanijya Bhawan, New Delhi 110001.